MINUTES

UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

September 1, 2011

The University of Southern Indiana Board of Trustees met in regular session on Thursday, September 1, 2011, in the University Center on campus. Present were Chair Ted C. Ziemer Jr. and Trustees Ira G. Boots; W. Harold Calloway; Susan Ellsperman '13; Jeffrey L. Knight; Ronald D. Romain '73, and Steven J. Schenck '72. Trustees John M. Dunn and Amy MacDonell were absent. Also in attendance were President Linda L. M. Bennett; Provost Ronald S. Rochon; Vice President for Finance and Administration Mark Rozewski; Vice President for Government and University Relations Cynthia S. Brinker; Faculty Senate Chair Adrian Gentle; and Student Government Association President Jason Whitledge '12.

Mr. Ziemer called the meeting to order at 2:00 p.m.

SECTION I – GENERAL AND ACADEMIC MATTERS

A. APPROVAL OF MINUTES OF JULY 14, 2011, MEETING

On a motion by Mr. Schenck, seconded by Mr. Romain, the minutes of the July 14, 2011, meeting of the Board of Trustees <u>were approved</u>.

B. ESTABLISHMENT OF NEXT MEETING DATE, TIME, LOCATION

Mr. Ziemer called on Vice President Brinker, who reported the next meeting of the Board of Trustees is scheduled for Thursday, November 3, 2011, on campus.

C. REPORT OF THE LONG-RANGE PLANNING COMMITTEE

The Long-Range Planning Committee met prior to the Board of Trustees meeting on September 1, 2011. Mr. Ziemer called on Committee Chair Jeff Knight for a report. Mr. Knight and Provost Rochon reported the committee heard a presentation from USI students who traveled to India in summer 2011 to participate in a project to teach residents of an Indian village about sustainability. Provost Rochon noted the importance of providing this and more student opportunity for international study experiences, global connections, and outreach.

D. PRESIDENT'S REPORT

Mr. Ziemer called on President Bennett, who began her report by asking Provost Ronald Rochon to share a preliminary report about fall 2011 enrollment. Provost Rochon reported that since 2001, enrollment has grown by 15.6 percent to 10,820 students enrolled in fall 2011. He noted women represent approximately 61 percent of students. Students over the age of 25 make up 24 percent of the student body. Combined minority and international students total 10.3 percent of the student population. African American students represent 5.9 percent of enrollment. In 2011-2012, USI students come from 89 counties in Indiana, 43 states, and 60 countries.

Dr. Bennett referred the Trustees to a handout, a data dashboard titled *Statewide Comparisons: Fall 2010*. She pointed out comparisons of applicant acceptance rates, characteristics of new students, graduation rates, and retention rates. An important comparison is the funding per full-time equivalent students across the five bachelor degree-granting residential campuses in Indiana. Dr. Bennett noted USI continues to be the lowest funded institution in the group. She attended a meeting in August with Governor Daniels and other public university presidents in which discussion items were graduation rates and the implementation of a statewide assessment system for teacher education programs. Dr. Bennett and Board of Trustees Chair Ziemer are scheduled in September to participate in a hearing of the State Budget Committee, in which legislators will ask universities to explain 2011-2012 and 2012-2013 tuition increases above the recommended range set by the Indiana Commission for Higher Education. She noted USI has a good story to tell since, even after increases, it remains Indiana's most affordable public university.

She also referred to a handout of a recent ad from the summer issue of *Evansville Living* Magazine. It is one of a series of ads the University is placing in a variety of publications and venues, and more ads are planned in the effort to spread the word about our outstanding university.

Dr. Bennett called on Associate Athletic Director Jay Newton (in the absence of Director Jon Mark Hall) to deliver a report about Athletics. Mr. Newton reported on academic success among student-athletes in 2010-2011, including a cumulative grade point average of 3.1. The Great Lakes Valley Conference (GLVC) recognized 108 USI student-athletes for academic achievements. He reported the Athletic Peer Coaching Program, in its second year, continues to assist USI student-athletes with academics and overall adjustment to college life. Trustee Susan Ellsperman '13, a peer coach, told the Trustees about the program, which pairs student-athletes for study and tutoring. Peer coaches provide support to new students and monitor their progress.

Mr. Newton reported USI athletics had a successful year in 2010-2011 and placed second in GLVC All-Sports standings. Other successes included two GLVC championships and five NCAA tournament appearances. Mr. Newton shared a map of GLVC institution locations. He reported McKendree University will join the GLVC in 2012-2013 and Northern Kentucky University plans to leave the league soon. He completed his report by telling the Trustees the USI Varsity Club continues to be active and effective in supporting USI athletics and raising funds to provide scholarships.

Dr. Bennett called on Provost Rochon for an academic report. Dr. Rochon introduced Dr. Antonina D. Bambina, director of the USI Honors Program, who began her report by sharing a history of the Honors Program since its inception in 1997. A significant milestone was the hiring of a dedicated director of the Honors Program in 2008. Since then, the program has increased its number of new and continuing students, students who participate in honors projects, and co-curricular activities offered to expose students to social and cultural activities on campus and in the community. The program's growth is reflected by the annual increase in honors graduates and the program's participation in regional and national conferences. Dr. Bambina reported an outside evaluation of the program in 2010-2011 described it as well-conceived with a structure that is appropriate and sound, and noted it serves the University well. In answer to questions from Trustees, Dr. Bambina reported the majority of honors students are female and a current goal is to increase the diversity of the group. She referred the Trustees to the honors programs web page on the USI web site.

Provost Rochon shared with the Board a student-produced video titled *I am an Eagle!* The video was created for the 2011 Freshman Convocation.

President Bennett was invited to a recent Faculty Senate Retreat and expressed her appreciation for the opportunity to talk with the Senators about issues related to USI and higher education. She called on Professor Adrian Gentle, chair of Faculty Senate, for a report. Professor Gentle reported the retreat also included review of an initial recommendation from the Core Curriculum Review Task Force. The Senate and the Task Force co-sponsored several successful Town Hall meetings to gather feedback on the recommendation from the faculty. At its first regular meeting of 2011-2012, the Senate recommended new University Handbook language related to nepotism and consensual relationships and the creation of alternate reporting lines in cases where personal relationships exist between faculty and their supervisors. In other business, the members discussed charges related to expectations of faculty while they are out-of-contract, especially during summer months.

President Bennett invited Jordan Whitledge, president of the Student Government Association, to share a report. Mr. Whitledge reported on a successful beginning to the fall semester with evidence of student excitement and vitality. The Class of 2015, which has the distinction of graduating in USI's 50th anniversary year, participated in the annual Convocation for incoming USI students. SGA sponsored a new student welcome dinner for 1,100 participants. The organization is working on plans for Alcohol Awareness Week, town hall meetings, and a new SGA logo. Mr. Whitledge expressed appreciation for the attractive working space in student organization offices in UC East, which he believes has encouraged the involvement of many students in fall 2011.

E. REVIEW AND ACCEPTANCE OF 2011 CONFLICT OF INTEREST DISCLOSURE STATEMENTS

Mr. Ziemer called on Vice President Rozewski, who recommended approval to certify the Board of Trustees has reviewed and accepted the disclosure statements in Exhibit I-A before the statements are forwarded to the Indiana State Board of Accounts.

Indiana Code 35-41-1-3 describes conflict of interest on the part of a public servant and provides for the filing of a disclosure statement regarding possible conflicts of interest. The statement must be reviewed by the Board of Trustees and forwarded to the State Board of Accounts.

The University requires statements of trustees and senior staff, including those with no potential conflicts of interest to disclose. A list of individuals who have submitted a *Possible Conflict of Interest Disclosure Statement* for calendar year 2011 is in Exhibit I-A.

On a motion by Mr. Calloway, seconded by Mr. Knight, the disclosure statements in Exhibit I-A were approved.

F. APPROVAL OF AMENDMENT TO BOARD OF TRUSTEES BYLAWS

Mr. Ziemer called on Harold Calloway, chair of the 2011 Nominating Committee, who reported that Article V Section 2 of the Bylaws of the University of Southern Indiana Trustees states "These bylaws may be altered, amended, or repealed at any meeting of the Board of Trustees by a majority vote of the members of the Board of Trustees, provided that the Amendment was presented in writing at the previous meeting of the Board of Trustees." Mr. Calloway noted the following amendment was presented to the Board at its meeting on July 14, 2011, and on behalf of the Nominating Committee, recommended its approval. (Exhibit I-B includes a copy of the bylaws with the proposed amendment.)

Upon the recommendation of the 2011 Nominating Committee, the following amendment to the Board of Trustees Bylaws was approved.

BE IT RESOLVED, that it is proposed that Section 2 of Article IV of the Bylaws of the University of Southern Indiana Board of Trustees be amended to read:

"Section 2. Election. At its annual meeting the Board of Trustees shall elect from among its membership a Chair, one or more Vice Chairs (to be designated as First Vice Chair, Second Vice Chair, and so on), and a Secretary and shall also appoint qualified persons, not members of the Board of Trustees, to serve as Assistant Secretary and as Treasurer. Each officer shall be elected for a term of one year or until his/her successor shall be elected and qualified."

BE IT FURTHER RESOLVED, that it is proposed that Section 5 of Article IV of the Bylaws of the University of Southern Indiana Board of Trustees be amended to read:

"Section 5. The Vice Chairs. The Vice Chairs shall perform all duties incumbent upon the Chair during the absence of or disability of the Chair or a Vice Chair by order of their designation first, the First Vice Chair, and second, the Second Vice Chair and so forth and perform any such other duties as the bylaws may require or the Board of Trustees may prescribe."

BE IT FURTHER RESOLVED, that these proposed amendments be voted upon for adoption at the next meeting of the University of Southern Indiana Board of Trustees.

G. APPROVAL OF CHANGE IN VICE CHAIR TITLES

At its annual meeting on July 14, 2011, the Board of Trustees elected Trustees W. Harold Calloway and Jeffrey L. Knight as vice chairs.

Mr. Calloway recommended, on behalf of the Nominating Committee and as a result of the approval of the amendment to the Board of Trustees Bylaws (Item F.), the current vice chairs' titles be changed as follows:

W. Harold Calloway – from Vice Chair to First Vice Chair Jeffrey L. Knight – from Vice Chair to Second Vice Chair

Upon the recommendation of the 2011 Nominating Committee, the change in vice chair titles <u>was approved</u> as recommended.

SECTION II - FINANCIAL MATTERS

A. REPORT OF THE FINANCE/AUDIT COMMITTEE

The Finance/Audit Committee met prior to the Board of Trustees meeting on September 1, 2011. Mr. Ziemer called on Committee Chair Mr. Calloway, who reported the Committee approved three recommendations to the Board of Trustees. These recommendations are outlined in Items B, C, and D below. Following a discussion about the possible refunding of housing bonds (specifically Auxiliary System Bond Series 2001A), the Committee recommended that Vice President Rozewski prepare a proposal that will allow the Board of Trustees to empower the Vice President for Finance and Administration to make decisions regarding refunding of bonds to take advantage of opportunities in an effective and timely manner. This proposal will be presented to the Board of Trustees at its next regular meeting. Mr. Schenck noted the purpose of the proposal is to give Mr. Rozewski authority to take advantage of market conditions between meetings of the Board of Trustees meetings to maximum savings to the University.

B. APPROVAL OF RECOMMENDATION TO TRANSFER FUNDS TO THE VEBA (VOLUNTARY EMPLOYEES' BENEFIT ASSOCIATION) TRUST

Mr. Ziemer called on Vice President Rozewski, who reported the Finance/Audit Committee recommends approval of a transfer of \$500,000 to the VEBA (Voluntary Employees' Benefit Association) Trust. He noted the VEBA Trust continues to be developed as an alternative funding vehicle for future post-retirement health care expenses.

Upon the recommendation of the Finance/Audit Committee, a transfer of \$500,000 to the VEBA Trust was approved.

C. APPROVAL OF RECOMMENDATION FOR 2012-2013 HOUSING RATES

Mr. Ziemer called on Vice President Rozewski, who reported USI began fall 2011 with 96.2 percent occupancy in student housing. The University has 2,808 beds in 816 residence hall and apartment units. The Finance/Audit Committee proposed a 2012-2013 rate increase of \$94 to a per semester rate of \$1,964 for the most typical accommodation (two-bedroom suite or apartment with four occupants). Most of the increase will be reinvested in housing facilities.

Upon the recommendation of the Finance/Audit Committee, the following 2012-2013 housing rates <u>were</u> approved.

		CURRENT RATE	PROPOSED RATE	EFFECTIVE DATE
FALL OR SPRING SEMESTER				
McDONALD or O'DANIEL APARTMENT				
Two Bedroom:	Two students per bedroom One student per bedroom	\$1,870 3,345	\$1,964 3,512	7-01-12 7-01-12
One Bedroom:	Two students One student	2,258 4,195	2,371 4,405	7-01-12 7-01-12
GOVERNORS, NEWMAN, O'BANNON, or RUSTON HALL				
One and Two Bedroom: Two students per bedroom		\$1,870	\$1,964	7-01-12

SUMMER SESSIONS

Summer session rates are pro-rated to fall and spring semester rates.

D. APPROVAL OF RECOMMENDATION FOR 2012-2013 MEAL PLAN RATES

Mr. Ziemer called on Vice President Rozewski, who reported the Finance/Audit Committee recommended an approximate three percent increase in meal plans for 2012-2013.

Students who live in residence halls (Governors, Newman, O'Bannon, and Ruston) are required to purchase a resident meal plan. Three plans (Red, White, and Blue Eagle) offer different combinations of buffet meals in The Loft and discretionary spending at other dining venues on campus. The proposed rate allows for normal increases in food and labor costs.

Upon the recommendation of the Finance/Audit Committee, the following 2012-2013 meal plan rate <u>was</u> approved.

FALL OR SPRING SEMESTER

	CURRENT	PROPOSED	EFFECTIVE
	RATE	RATE	DATE
Red, White, or Blue Eagle Meal Plan	\$1,730	\$1,785	7-01-12

Students who live in apartments (McDonald or O'Daniel) are required to purchase \$50 in Munch Money for use in any dining venue on campus.

E. UPDATE ON CURRENT CONSTRUCTION PROJECTS

Chair Ziemer called on Vice President Rozewski, who asked director of Facilities Operations and Planning Steve Helfrich for a report on current construction projects.

Mr. Helfrich reported on the completion of renovations to the Bigger and Lane buildings in the student apartment complex. The buildings were renovated with new furnishings, cabinets, appliances, plumbing fixtures, doors, and flooring to serve student residents for another 15-20 years. He noted the repaving and repair work on University Boulevard was completed and opened to traffic early in August.

Projects under construction include an addition to the Residence Life Community Center to add food storage space for the convenience store and additional food preparation areas. The Red Mango frozen yogurt installation is nearly complete in the Wright Administration Building. A Simply to Go food service shop in the Recreation and Fitness Center is complete and open for business.

With the addition of lighting, the sidewalk between the Residence Life Community Center and the Eagle Village Apartment complex on Schutte Road will be complete. The sidewalk will provide students walking between Eagle Village and campus a safe path. Renovation in the Technology Center and the foyer of the Orr Center continues. Another project under construction is a new section of the campus walking/bike trail to connect Ruston Hall and the other residence halls to the trail to the Broadway Sports Complex and Burdette Park. The final phase of the trail near Burdette Park is nearly complete.

Mr. Helfrich reported the design of the Teaching Theatre is 95 percent complete. The construction start date is now set for July 2012.

He reported bids were received for the Advanced Manufacturing Center project in August 2011. Because the low bid was more than the construction estimate, a contract has not yet been awarded. University staff will meet with contractors, architects, and engineers to try to reduce the cost by "value engineering" the project. He plans for construction to begin within a few weeks.

Exhibit II-A includes a summary of the cost and funding sources for each construction project.

SECTION III - PERSONNEL MATTERS

A. REPORT ON FACULTY AND ADMINISTRATIVE RETIREMENTS

There being no further business, the meeting was adjourned at 3:21 p.m.

The following administrative retirement was reviewed.

Dean of the College of Nursing and Health Professions and Professor of Nursing <u>Nadine A. Coudret</u>, in accordance with the revised retirement policy, will retire effective July 1, 2012, including leave with pay for the period January 1, 2012, through June 30, 2012. Retirement service pay based on 24 years of service to the University will be paid as of June 30, 2012.

B. APPROVAL OF EMERITUS STATUS

On a motion by Mr. Schenck, seconded by Mr. Boots, the following emeritus title was approved.

Dean Emerita of the College of Nursing and Health Professions and Professor Emerita of Nursing Nadine A. Coudret

Respectfully submitted,

Cynthia S. Brinker Assistant Secretary

Possible Conflict of Interest Disclosure Statements Filed for 2011

DATE	NAME/ TITLE	VENDOR/ CONTRACTOR	DESCRIPTION OF FINANCIAL INTEREST
08-10-11	Mark Bernhard Associate Provost for Outreach and Engagement	None	N/A
09-01-11	Susan Ellsperman Student Trustee	None	N/A
08-02-11	Marcia Kennard Kiessling Associate Provost for Student Affairs	None	N/A

BYLAWS OF THE UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

Article I

NAME AND SEAL

Section 1. Name. The name of the Board of Trustees is fixed by Indiana statute as the University of Southern Indiana Board of Trustees.

Section 2. Name of the University. The name of the University under the control of the Board of Trustees is fixed by Indiana statute as University of Southern Indiana.

Section 3. Seal. The seal of the Board of Trustees shall be a circular disc with the words "University of Southern Indiana-Seal" around the outer edge and the words "Board of Trustees" in the center.

Article II

MEMBERSHIP

Section 1. Membership of the Board of Trustees shall conform with the Indiana statute governing the membership of this Board of Trustees.

Article III

MEETINGS OF THE BOARD OF TRUSTEES

Section 1. Annual Meeting. The annual meeting of the Board of Trustees shall be held after July 1 at a time and place as shall be fixed in the notice of such meeting, for the purpose of electing officers and transacting such other business as may be brought before the meeting. Notice of such annual meeting shall be mailed by the secretary to each member not less than five (5) days in advance of such meeting.

Section 2. Order of Business. The order of business at the annual meeting shall be as follows:

- 1. Roll call
- 2. Reading of the notice of the meeting
- 3. Reading of the minutes of the preceding annual meeting and action thereon
- 4. Reports of officers
- 5. Reports of special committees
- 6. Election of officers
- 7. Other business

Section 3. Delayed Annual Meeting. Upon failure to hold any annual meeting at the time previously prescribed, such meeting may be called at a later date upon request of two members of the Board of Trustees or by the Chair of said Board of Trustees.

Section 4. Regular Meetings. Regular meetings of the Board of Trustees shall be held on a date established at the preceding meeting of the Board of Trustees. The secretary shall give five (5) days notice of each regular meeting in person or by mail, telegraph or telephone.

Section 5. Special Meetings. Special meetings of the Board of Trustees may be called at any time by the Chair of the Board of Trustees or by majority of the Board of Trustees and may be held at such place, within the State of Indiana, as shall be fixed in the notice of each meeting. Notice of such special meetings shall be mailed or given personally or by telephone or telegraph by the secretary to each member not less than five (5) days in advance of such meeting.

Section 6. Quorum. At all meetings of the Board of Trustees there shall be at least a majority of all the members in order to constitute a quorum. If at any meeting of the Board of Trustees there shall be less than a quorum present, such meeting shall be adjourned from time to time until a sufficient number of members are present to constitute a quorum. In the event there is less than the total membership present at the Board of Trustees meeting, but a quorum is present, all actions of the Board of Trustees require a majority vote of the total Board of Trustees members.

Section 7. Waiver of Notice. Notice of any meeting of the Board of Trustees may be waived in writing by any member, and the presence in person of any member at any meeting shall be deemed to be a waiver of notice of such meeting by such member.

Section 8. Powers of the Board of Trustees. In addition to the powers specifically granted by statutes of the State of Indiana, the Board of Trustees has and may exercise all other implied powers reasonably required for the conduct of the affairs of the University of Southern Indiana. The Board of Trustees may from time to time, by resolution, prescribe the manner in which all contracts shall be executed. In the absence of such provision, all contracts shall be executed by the Chair or a Vice Chair, and the corporate seal shall be affixed and attested by the Secretary or Assistant Secretary.

Article IV

OFFICERS

Section 1. Officers of the University. The officers of the University shall be the Chair, one or more Vice Chairs, a Secretary, Assistant Secretary, and Treasurer of the Board of Trustees, the President and one or more Vice Presidents. The Chair, Vice Chair(s), Secretary, Assistant Secretary, and Treasurer shall serve for terms of one year or until successors are elected and qualified. The President and Vice Presidents shall serve such terms as may be determined by the Board of Trustees at the time of their appointment or election. The one or more Vice Presidents shall be appointed by the President with approval of the Board of Trustees.

Section 2. Election. At its annual meeting the Board of Trustees shall elect from among its membership a Chair, one or more Vice Chairs (to be designated as First Vice Chair, Second Vice Chair, and so on), and a Secretary and shall also appoint qualified persons, not members of

the Board of Trustees, to serve as Assistant Secretary and as Treasurer. Each officer shall be elected for a term of one year or until his successor shall be elected and qualified.

Section 3. Vacancies. Whenever a vacancy occurs in an office by death, resignation, or otherwise, the same shall be filled by the Board of Trustees and the officer so elected or appointed shall hold office for the balance of the term of said office or until his successor is chosen and qualified.

Section 4. The Chair shall preside at all meetings of the Board of Trustees, discharge all the duties which devolve upon a presiding officer, and perform such other duties as the bylaws provide or the Board of Trustees may prescribe.

Section 5. The Vice Chairs. The Vice Chairs shall perform all duties incumbent upon the Chair during the absence of or disability of the Chair or a Vice Chair by order of their designation first, the First Vice Chair, and second, the Second Vice Chair and so forth and perform any such other duties as the bylaws may require or the Board of Trustees may prescribe.

Section 6. The Secretary. The Secretary shall keep a record of the proceedings of all meetings and shall notify the members of all meetings and shall further be responsible for carrying on all correspondence as directed by the Board of Trustees. The Secretary also shall perform and discharge such other duties as the bylaws provide or the Board of Trustees may prescribe.

Section 7. The Assistant Secretary. The Assistant Secretary shall perform all duties incumbent upon the Secretary during the absence of or disability of the Secretary and perform such other duties as the bylaws may require or the Board of Trustees may prescribe.

Section 8. The Treasurer. The Treasurer shall be responsible for carrying out the mandates of the Board of Trustees in overseeing the financial resources of the University including, but not limited to, cash, securities, stocks, bonds and all other property, personal or real, owned by the University. The Treasurer shall assure that all books and accounts are accurately kept and furthermore, shall present periodically a full and detailed financial statement to the Board. The Treasurer shall monitor the investments of the University including all funds and endowments. In addition, the Treasurer shall be required to furnish a bond for the faithful performance and discharge of these duties, as may be directed by the Board of Trustees or required by state statute.

Section 9. The President. The President of the University shall be the Chief Executive Officer of the University and the official advisor to and executive agent of the Board of Trustees. The President shall, as educational and administrative head of the University, exercise a general superintendence over all the affairs of the institution, and bring such matters to the attention of the Board as are appropriate to keep the Board fully informed in meeting its policy-making responsibilities. Furthermore, the President shall have power, on behalf of the Trustees, to perform all acts and execute all documents to make effective the actions of the Board or its Executive Committee, and except as otherwise provided in these bylaws, shall be ex officio a member of all committees of the Board without power to vote.

Article V

AMENDMENTS

Section 1. The power to make, alter, amend, or repeal these bylaws is vested in the Board of Trustees.

Section 2. These bylaws may be altered, amended, or repealed at any meeting of the Board of Trustees by a majority vote of the members of the Board of Trustees, provided that the amendment was presented in writing at the previous meeting of the Board of Trustees.

File: T:\Board of Trustees/Bylaws

Summary Current Construction Projects September 1, 2011

Projects Recently Completed

Student Housing Apartment Buildings Renovation		
Project Cost	\$	750,000
Funding Source: Housing Reserve		
University Boulevard Asphalt Pavement Replacement		
Project Cost	\$	350,000
Funding Source: Transportation Reserve		
Projects Under Construction		
<u>Frojects officer Construction</u>		
Residence Life Community Center Expansion		
Project Cost	\$	235,000
Funding Source: Housing Reserve		
Wright Administration Red Mango and RFC Simply to Go Installations		
Project Cost	\$	200,000
Funding Source: Dining Reserve		
Residence Life Community Center to Eagle Village Sidewalk Construction	•	400.000
Project Cost	\$	190,000
Funding Source: Transportation Reserve		
Technology Center Faculty Offices and Classrooms Renovation		
Project Cost	\$	200,000
Funding Source: Special Projects Reserve	·	,
Orr Center Main Lobby Renovation		
Project Cost	\$	100,000
Funding Source: Special Projects Reserve		

Recreation and Fitness Center Service Drive Construction

Project Cost \$ 125,000

Funding Source: Special Projects Reserve

Bicycle/Walk Path Construction

Project Cost \$ 130,000

Funding Source: Transportation Reserve

<u>Publishing Services Air Handling Unit Replacement</u>

Project Cost \$ 125,000

Funding Source: General Repair and Rehabilitation Appropriation

Projects in Design

Teaching Theatre Construction

Project Cost \$ 16,500,000

Funding Sources:

Bond Issue (Repaid with Student Fees) \$ 13,000,000

Special Projects Reserve \$ 1,500,000

USI Foundation \$ 2,000,000

Advanced Manufacturing Center Construction

Project Cost \$ 3,300,000

Funding Source: Special Projects Reserve

Science Center - Lower Level Renovation

Project Cost \$ 750,000

Funding Source: General Repair and Rehabilitation Appropriation

University Center Loft Renovation

Project Cost \$ 1,800,000

Funding Source: Dining Reserve

Orr Center and Technology Center Sidewalk Replacement

Project Cost \$ 250,000

Funding Source: Transportation Reserve

Orr Center Third Level Renovation Phase II

Project Cost \$ 200,000

Funding Source: Special Projects Reserve

Exterior Site Lighting Improvements

Project Cost \$ 150,000

Funding Source: Transportation Reserve

Student Housing Apartment Buildings Renovation - Phase II

Project Cost \$ 400,000

Funding Source: Housing Reserve

Residence Life Office Renovation

Project Cost \$ 150,000

Funding Source: Housing Reserve